THE LEBANESE OIL AND GAS INITIATIVE (LOGI)

BUILDING A GLOBAL NETWORK OF EXPERTS TO HELP LEBANON BENEFIT FROM ITS POTENTIAL OIL AND GAS WEALTH
As Lebanon launches its nascent oil and gas industry, the country’s future depends on its ability to transform its resource windfall into long-term prosperity. While the opportunity could significantly improve Lebanon’s economy and the welfare of Lebanese citizens, high corruption, weak rule of law and limited technical expertise constitute the highest risks to Lebanon’s oil and gas sector. Transparency, accountability and good governance will be crucial in mitigating those risks and avoiding the resource curse.

Given that Lebanon’s petroleum resources are not confirmed yet, it is prudent to manage expectations of Lebanese citizens and government officials. Oil and gas discoveries often trigger an explosion of unrealistic expectations and require a communication strategy that builds a critical mass of citizen understanding through easy to grasp facts.

Addressing these complex challenges will require coordination across various stakeholders including civil society, business, government and international organizations.

Lebanese civil society organizations could play a crucial role in the process and create a system of checks and balances, but this can only be possible if they are able to significantly bolster their capabilities, organize and adopt innovative approaches. A particularly powerful role civil society can play in Lebanon is the one of constructive challenger and facilitator between citizens, public and private sectors.

“ A successful oil and gas sector in Lebanon will need informed citizens and an informed government ”

RISKS FOR LEBANON’S PETROLEUM INDUSTRY

- High corruption
- Weak rule of law
- Limited technical expertise

Zaytouna Bay, Lebanon
ABOUT LOGI

THE LEBANESE OIL AND GAS INITIATIVE (LOGI)

“LOGI is an independent non-governmental organization based in Beirut that promotes the transparent and good governance of Lebanon’s oil and gas resources.”

LOGI’s objective is to develop a network of Lebanese experts in the global energy industry and provide them with a platform to inform Lebanese policymakers as well as Lebanese citizens on various issues facing the oil and gas industry. It will focus on public awareness, policy development and advocacy, capacity building and technical assistance to help Lebanon maximize the economic and social benefits of its oil and gas wealth — and avoid the resource curse.

MISSION

HELP LEBANON MAXIMIZE THE ECONOMIC AND SOCIAL BENEFITS OF ITS OIL AND GAS WEALTH

ENABLE EXPERTS
Platform for experts to shape Lebanon’s oil and gas industry

TO

INFORM
Informing policymakers and citizens on oil and gas

AND

INFLUENCE
Advancing innovative policy solutions

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LOGI’S ROLE IN LEBANON’S CIVIL SOCIETY AND PETROLEUM INDUSTRY

**TYPE OF ORGANIZATION**

<table>
<thead>
<tr>
<th>ROLES/FUNCTION</th>
<th>THINK TANKS</th>
<th>ADVOCACY GROUPS</th>
<th>COMMUNITY-BASED ORGANIZATIONS</th>
<th>TRADE UNIONS &amp; PROFESSIONAL BODIES</th>
<th>POLITICAL PARTIES</th>
<th>MEDIA</th>
<th>WATCHDOG</th>
<th>LOGI</th>
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<td>EXPERT ANALYSIS</td>
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LOGI is a first mover in the civil society coverage of Lebanon’s petroleum industry. Focused on public awareness and policy advocacy, it aims to be complementary to the various efforts being led by a handful of stakeholders.

As highlighted in Table 1, LOGI will be taking on a wide range of functions with a special focus on raising awareness and advocacy, which in practice are currently lagging in Lebanon’s energy sector.

LOGI is not a typical think tank. While the organization will be actively engaged in thought leadership, it is not primarily focused on academic research. LOGI will tap into its network of oil and gas experts and provide them a platform to shape Lebanon’s oil and gas industry away from the resource curse. LOGI will develop its own content and on occasion partner with other think tanks to raise awareness on key topics.
LOGI is not a typical watchdog organization. While LOGI will be monitoring Lebanon’s oil and gas sector it will adopt a constructive partnership approach with various stakeholders. LOGI will play the role of facilitator and enable communication between Lebanon’s various oil and gas stakeholders – companies, government, civil society and citizens.

As LOGI builds its capabilities and pursues its mission it is uniquely positioned to take a leading role in creating a system of checks and balances.

**LOGI WILL LAUNCH THREE PROGRAMS**

1. Public Awareness Campaigns
2. Policy Development and Advocacy
3. Training - media, legal and technical workshops

Focused On Eight Different Themes

1. Institution & Governance
2. Infrastructure Development
3. Job creation & skill development
4. Environmental preservation
5. Fiscal Policy
6. Revenue Management
7. Maritime border dispute management
8. Security

**Goal:** Socio-economic Development
LOGI WILL PRODUCE
VARIOUS TYPES OF PRODUCTS

LOGI will develop different types of products and activities around various themes, including draft laws to present to parliament, policy memos and round tables to educate policymakers, infographics and videos, as well as traditional media and social media campaigns to mobilize and raise awareness of Lebanese citizens.

It will target different audiences including Lebanese citizens, decision makers, and domain experts in and outside of Lebanon.
LOGI’s engagement strategy is focused on collaboration and cooperation with the government, energy companies and other stakeholders. LOGI will emphasize building constructive coalitions and strategic alliances through joint research projects and training, policy dialogues, publications and media campaigns.

“LOGI will prioritize collaboration and cooperation... It will hold all stakeholders, including itself, to the highest levels of accountability and will adopt any form of engagement that ensures that the common good of Lebanon is best served.”

However, in playing this role LOGI will ensure it retains its core mission, integrity and high levels of trust. LOGI will be holding all stakeholders, including itself, to the highest levels of transparency and accountability and will adopt any form of engagement that ensures that the common good of Lebanon is best served.
WE PRACTICE
WHAT WE PREACH!

LOGI aims to advocate for transparency in Lebanon’s oil and gas industry, and will thus be fully transparent in its own operations. LOGI’s financial and administrative activities will be made available to the wider public at www.logi-lebanon.org.
MEET LOGI’S EXECUTIVE BOARD

**GEORGES SASSINE**
- **EXPERTISE**: Energy Policy
- **CURRENT ROLE**: Strategy Leader at GE Energy
- **CAREER**: Deutsche Bank, Man Energy Investment Group, AEI, EESI, UNDP
- **EDUCATION**: Master in Public Policy, Harvard University; B.Eng. Mechanical Engineering, AUB

**KAREN AYAT**
- **EXPERTISE**: Eastern Mediterranean Energy Analyst
- **CURRENT ROLE**: Associate Partner & Contributor to Natural Gas Europe
- **CAREER**: Credit Suisse
- **EDUCATION**: Master in Contemporary War, King’s College; LLM, City University; Bachelor of Laws, USJ

**JEREMY ARBID**
- **EXPERTISE**: Energy and Public Affairs Analyst
- **CURRENT ROLE**: Journalist at Executive Magazine
- **CAREER**: United Nations
- **EDUCATION**: Master in Public Administration, AUB; Bachelor Political Science, Hamline University

**SIBYLLE RIZK**
- **EXPERTISE**: Public Policies Analyst
- **CURRENT ROLE**: Director of Public Policies at Kulluna Irada, a civic organization for political reform in Lebanon
- **CAREER**: Former editor in chief of Le Commerce du Levant, Correspondent for Le Figaro in Beirut
- **EDUCATION**: Master’s degree in economics and finance from the Institute of Political Studies in Paris (Science Po); Diploma in journalism and media from the Journalists’ Training Center in Paris (CFJ)

**Mr. AMER A. MARDAM-BEY**
- **EXPERTISE**: International Business, Finance and Program Management
- **CURRENT ROLE**: Venture partner at The Unit
- **CAREER**: Reed International, Siraj Capital, Harris, ATCALL, AEGIS
- **EDUCATION**: BA in Business Administration, Management & Public Policy, New England College; MBA in International Finance & Marketing, American University Washington, and a diploma of Expertise on the European Economic Community from the Center for Research and Documentation on the EEC at the American University Washington
# ADVISORY BOARD

<table>
<thead>
<tr>
<th>Name</th>
<th>Expertise</th>
<th>Current Role</th>
<th>Career</th>
<th>Education</th>
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<tbody>
<tr>
<td>Mr. SIMON AYAT</td>
<td>Finance</td>
<td>Executive Vice President &amp; Chief Financial Officer</td>
<td>Schlumberger</td>
<td>Bachelor's in Business Administration, University of San Francisco</td>
</tr>
<tr>
<td>Dr. VALERIE MARCEL</td>
<td>Energy Governance</td>
<td>Associate Fellow at Chatham House</td>
<td>Institut d'études Politiques de Paris, University of Cairo</td>
<td>PhD in Political Science, Sciences Po; Master of Arts in International Relations, McGill University</td>
</tr>
<tr>
<td>Dr. ALAN RILEY</td>
<td>Energy Law, Competition Law</td>
<td>Professor of Law at City University</td>
<td>Institute for Statecraft</td>
<td>PhD in European Competition Law, The University of Edinburgh</td>
</tr>
<tr>
<td>Dr. NASSER SAIDI</td>
<td>Finance, clean energy solutions &amp; policies</td>
<td>Corporate Leadership</td>
<td>President of Nasser Saidi &amp; Associates, Chairman Clean Energy Business Council</td>
<td>PhD in Finance &amp; Energy Economics, Cass Business School; MBA &amp; MSc in Finance, Northeastern University</td>
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<tr>
<td>Mr. MARJO LOUW</td>
<td>Energy markets, Energy risk management &amp; finance competition law</td>
<td>Director, non exec at Pragma Holdings Pty Ltd</td>
<td>President of Nasser Saidi &amp; Associates, Chairman Clean Energy Business Council</td>
<td>Graduate in physical chemistry and business</td>
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<tr>
<td>Dr. KOSTAS ANDRIOSOPOULOS</td>
<td>Energy markets, Energy risk management &amp; finance competition law</td>
<td>Associate Professor of Energy Economics at ESCP Europe</td>
<td>Presidet of Nasser Saidi &amp; Associates, Chairman Clean Energy Business Council</td>
<td>PhD in Finance &amp; Energy Economics, Cass Business School; MBA &amp; MSc in Finance, Northeastern University</td>
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All individuals involved in this initiative - including co-founders, advisory board members, and experts - are serving in their personal capacity.

The analysis and opinions they express through LOGI are their own and do not reflect the view of their respective employers.
The development & monetization of the gas resources in Lebanon have the potential to benefit the whole nation, limit dependence on others, reduce pollution & create economic development in the country & region. It is a privilege to get involved with LOGI with the aim to support their objectives and hopefully bring forward such developments.

Mr. MARJO LOUW  
Former CEO of SASOL Qatar

If oil and gas production is going to really benefit the people of Lebanon the process by which production takes place has to be transparent and all stakeholders have to be accountable. LOGI can help provide the necessary transparency and accountability.

Dr. VALERIE MARCEL  
Associate Fellow at Chatham House

LOGI is a much needed platform that comes in a very timely period to highlight Lebanon’s potential in taking a leading role and shaping the developments of the Oil and Gas industry in the South-East Mediterranean region. Though, what makes this initiative more valuable is the energy and dynamism of its founding members that guarantees its future success.

Dr. KOSTAS ANDRIOSOPOULOS  
Associate Professor of Energy Economics at ESCP Europe

If oil and gas production is going to really benefit the people of Lebanon the process by which production takes place has to be transparent and all stakeholders have to be accountable. LOGI can help provide the necessary transparency and accountability.

Dr. ALAN RILEY  
Professor of Law at City University

Civil society has the power to stop Lebanon’s natural resources from becoming an ill managed curse and turning it into a blessing to be shared by all.

Ms. DIANA KAISSY  
Executive Director - Lebanese Oil and Gas Initiative (LOGI)

LOGI is the answer to the question of "Who Watches the Watchmen?"

Dr. Nasser Saidi  
Finance, clean energy solutions & policies
JOIN LOGI’S NETWORK OF EXPERTS AND MAKE A DIFFERENCE:
If you are an expert in the oil and gas industry and want to contribute in shaping Lebanon’s petroleum sector please reach out to LOGI and join the team.

SUPPORT LOGI
We rely on you to donate, and spread the word

Visit www.logi-lebanon.org